

### TOWN OF LAKE COWICHAN

### CONSOLIDATED FINANCIAL STATEMENTS

(Audited)

DECEMBER 31, 2021

### **Consolidated Financial Statements**

### For the Year Ended December 31, 2021

### Independent Auditor's Report

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To Mayor and Council of the Town of Lake Cowichan:

#### Opinion

We have audited the consolidated financial statements of the Town of Lake Cowichan (the "Town"), which comprise the consolidated statement of financial position as at December 31, 2021, and the consolidated statements of operations and accumulated surplus, changes in net financial assets, cash flows and the related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Town as at December 31, 2021, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### [Other Information]

Management is responsible for the other information, consisting of the annual report, which is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.



ACCOUNTING > CONSULTING > TAX 372 CORONATION AVENUE, DUNCAN B.C., V9L 2T3 T: 250.748.3761 F: 250.746.1712 MNP.ca In preparing the consolidated financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Town to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Duncan, British Columbia

MNPLLP

May 10, 2022

Chartered Professional Accountants

### **Consolidated Statement of Financial Position**

### As at December 31, 2021

|  | 202           | 1 2020           |
|--|---------------|------------------|
| FINANCIAL ASSETS                           |               |                  |
| Cash and short-term deposits (Note 2)      | \$ 16,269,986 | \$ \$ 14,228,078 |
| Accounts receivable (Note 3)               | 579,441       | 695,997          |
| Redeemable Tax Sale Properties             | 28,123        | i                |
|  | 16,877,550    | 14,924,075       |
| FINANCIAL LIABILITIES                      |               |                  |
| Accounts payable (Note 4)                  | 364,872       | 271,895          |
| Wages payable                              | 42,142        | 36,654           |
| Future payroll obligations (Note 5)        | 385,680       | 360,078          |
| Deferred revenues and deposits (Note 6)    | 688,374       | 475,387          |
| Community works fund (Note 7)              | 2,498,243     | 2,103,966        |
| Restricted Revenues (Note 8)               | 2,010,077     | 1,758,531        |
| Tax Sale Deposits                          | 10,000        | - 1              |
| Municipal Finance Authority Loans (Note 9) | 336,438       | 526,630          |
|  | 6,335,826     | 5,533,141        |
| NET FINANCIAL ASSETS                       | 10,541,724    | 9,390,934        |
| NON-FINANCIAL ASSETS                       |               |                  |
| Inventory                                  | 77,280        | 60,157           |
| Prepaid items                              | 123,279       | 93,711           |
| Tangible capital assets (Note 10)          | 33,043,864    | 31,926,966       |
|  | 33,244,423    | 32,080,834       |
| ACCUMULATED SURPLUS (Note 11)              | \$ 43,786,147 | \$ 41,471,768    |
| Commitments and Contingencies (Note 12)    | · · · ·       | · · ·            |

Commitments and Contingencies (Note 12) Significant Event (Note 17)

See accompanying notes to the Consolidated Financial Statements

Ronnie Gill, CPA, CGA Director of Finance

# **Consolidated Statement of Operations and Accumulated Surplus**

### For the Year Ended December 31, 2021

|  | Budget<br>2021<br>(Note 14) | 2021             | 2020             |
|--|-----------------------------|------------------|------------------|
| REVENUES   |                             |                  |                  |
| Taxation and grants-in-lieu of taxes (Schedule I)  | \$<br>2,346,656             | \$<br>2,345,099  | \$<br>2,289,639  |
| Government grants and transfers (Schedule II)      | 507,900                     | 510,937          | 1,653,911        |
| Grants and Other (Schedule II)                     | 3,639,199                   | 140,146          | 49,295           |
| Sales of services (Schedule III)                   | 3,015,959                   | 3,669,052        | 3,028,235        |
| Return on investments                              | 50,000                      | 19,914           | 76,729           |
| Contribution from Developers                       | -                           | 5,297            | 7,334            |
| Contributed tangible capital assets                | -                           | 1,285,062        | -                |
| Gain (loss) on disposal of tangible capital assets | -                           | (8,367)          | (16,314)         |
|  | 9,559,714                   | 7,967,140        | 7,088,829        |
| EXPENSES   |                             |                  |                  |
| General government services                        | 1,041,100                   | 1,001,263        | 656,067          |
| Protective services                                | 555,800                     | 807,598          | 705,962          |
| Public Works - transportation                      | 488,500                     | 702,364          | 732,970          |
| Garbage and Recycling Services                     | 427,000                     | 410,766          | 408,715          |
| Parks and Recreational Services (Schedule IV)      | 782,900                     | 1,028,085        | 917,774          |
| Sewer services                                     | 468,000                     | 585,739          | 564,149          |
| Water services                                     | 893,000                     | 1,116,946        | 1,157,116        |
|  | 4,656,300                   | 5,652,761        | 5,142,753        |
| SURPLUS FOR THE YEAR                               | 4,903,414                   | 2,314,379        | 1,946,076        |
| ACCUMULATED SURPLUS                                |                             |                  |                  |
| Beginning of year                                  | 41,471,768                  | 41,471,768       | 39,525,692       |
| ACCUMULATED SURPLUS, end of year                   | \$<br>46,375,182            | \$<br>43,786,147 | \$<br>41,471,768 |

See accompanying notes to the Consolidated Financial Statements

### **Consolidated Statement of Cash Flows**

### For the Year Ended December 31, 2021

|   |    | 2021        |    | 2020        |
|---|----|-------------|----|-------------|
| OPERATIONS                                      |    | / /         | •  |             |
| Surplus for the year                            | \$ | 2,314,379   | \$ | 1,946,076   |
| Non-cash charges to operations                  |    |             |    |             |
| Amortization                                    |    | 1,213,466   |    | 1,036,198   |
| Contributed tangible capital assets             |    | (1,285,062) |    | -           |
| Loss on disposal of tangible capital assets     |    | 8,367       |    | 16,314      |
| Cash from Operations                            |    | 2,251,150   |    | 2,998,588   |
| CHANGE IN WORKING CAPITAL BALANCES              |    |             |    |             |
| Accounts receivable                             |    | 116,556     |    | (143,190)   |
| Inventory                                       |    | (17,123)    |    | 4,923       |
| Prepaid items                                   |    | (29,568)    |    | 13,637      |
| Redeemable Tax Sale Properties                  |    | (28,123)    |    | 7,692       |
| Accounts payable                                |    | 92,977      |    | (39,348)    |
| Wages payable                                   |    | 5,488       |    | 234         |
| Future payroll obligations                      |    | 25,602      |    | 25,809      |
| Deferred revenue                                |    | 212,987     |    | 212,345     |
| Community works fund                            |    | 394,277     |    | 207,238     |
| Restricted Revenues                             |    | 251,546     |    | 162,989     |
| Tax sale deposits                               |    | 10,000      |    | (7,692)     |
| Cash provided by operating transactions         |    | 3,285,769   |    | 3,443,225   |
| CAPITAL   |    |             |    |             |
| Acquisition of tangible capital assets          |    | (1,103,668) |    | (1,005,684) |
| Proceeds on disposal of tangible capital assets |    | 49,999      |    | 27,000      |
|   |    | (1,053,669) |    | (978,684)   |
| FINANCING                                       |    |             |    |             |
| Municipal Finance Authority loan payments       |    | (190,192)   |    | (201,387)   |
| NET CHANGE IN CASH AND SHORT TERM DEPOSITS      |    | 2,041,908   |    | 2,263,154   |
| CASH AND SHORT TERM DEPOSITS, beginning of year |    | 14,228,078  |    | 11,964,924  |
| CASH AND SHORT TERM DEPOSITS, beginning of year | ¢  | 16,269,986  | ¢  | 14,228,078  |
|   | φ  | 10,203,300  | ψ  | 17,220,070  |
| Cash and short term deposits:                   |    |             |    |             |
| Cash  | \$ | 230,296     | \$ | 161,708     |
| Short term deposits                             |    | 16,039,690  |    | 14,066,370  |
|   | \$ | 16,269,986  | \$ | 14,228,078  |

Interest paid during the year amounted to \$7,280 (2020 - \$15,135).

See accompanying notes to the Consolidated Financial Statements

### **Consolidated Statement of Changes in Net Financial Assets**

### For the Year Ended December 31, 2021

|   | Budget<br>2021<br>(Note 14) | 2021             | 2020            |
|---|-----------------------------|------------------|-----------------|
| SURPLUS FOR THE YEAR                        | \$<br>4,903,414             | \$<br>2,314,379  | \$<br>1,946,076 |
| Amortization of tangible capital assets     | -                           | 1,213,466        | 1,036,198       |
| Change in inventories and prepaid expenses  | -                           | (46,691)         | 18,560          |
| Disposal of tangible capital assets         | -                           | 58,366           | 43,314          |
| Acquisition of tangible capital assets      | <br>(7,387,500)             | (2,388,730)      | (1,005,684)     |
| INCREASE (DECREASE) IN NET FINANCIAL ASSETS | (2,484,086)                 | 1,150,790        | 2,038,464       |
| NET FINANCIAL ASSETS, beginning of year     | <br>9,390,934               | 9,390,934        | 7,352,470       |
| NET FINANCIAL ASSETS, end of year           | \$<br>6,906,848             | \$<br>10,541,724 | \$<br>9,390,934 |

See accompanying notes to the Consolidated Financial Statements

### Notes to the Consolidated Financial Statements

### For the Year Ended December 31, 2021

The Town of Lake Cowichan was incorporated under the provisions of the British Columbia Municipal Act in 1944. Its principal activities are the provision of local government services to the Town, as governed by the Community Charter and the Local Government Act.

The notes to the consolidated financial statements are an integral part of these financial statements. They provide detailed information and explain the significant accounting and reporting policies and principles that form the basis for these statements. They also provide relevant supplementary information and explanations which cannot be expressed in the consolidated financial statements.

### 1. Significant Accounting Policies

The consolidated financial statements are prepared by management in accordance with Public Sector Accounting Standards, as recommended by the CPA Canada Public Sector Accounting Board. The following is a summary of the Town's significant policies:

### a) Basis of Presentation

The consolidated financial statements reflect the assets, liabilities, reserves, surpluses or deficits, revenues and expenses and financial position of the Town. These consolidated financial statements include the operations of the General, Water, Sewer, Capital and Reserve Funds.

### b) Basis of Accounting

### **Revenue Recognition**

Revenue is recorded on the accrual basis and is recorded in the period in which the transaction or event occurred that gave rise to the revenue. Expenses are recorded in the period the goods and services are acquired and a liability is incurred.

Property tax and parcel taxes are recognized in the year levied. User fees including water, sewer and garbage are recognized as revenue in the period to which they relate or when the commodity or service has been received by the user.

Receipts that are restricted by legislation or by an agreement with external parties are recorded as deferred revenues until the qualifying expenses are incurred, at which time revenue is recognized.

The Town recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Town recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized when received.

### Notes to the Consolidated Financial Statements

### For the Year Ended December 31, 2021

#### 1. Significant Accounting Policies (continued)

Interest and penalties are recognized when earned. Allocations of interest are made to the reserve funds.

#### Short-term deposits

Short-term deposits are held with the Municipal Finance Authority in the Money Market fund and are carried at cost, which approximates market value.

#### Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for us in the provision of services. They have useful lives extending beyond the current year and are not included for sale in the ordinary course of business.

#### Inventory

Inventory is valued at the lower of cost and net realizable value, determined on a first-in-firstout basis.

#### Tangible Capital Assets

Tangible capital assets are recorded at cost in the year of acquisition or construction. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

| Tangible Capital Asset | <u> Useful Life - Years</u> |
|------------------------|-----------------------------|
| Land improvements      | 15 to 25                    |
| Buildings              | 20 to 50                    |
| Equipment and vehicles | 5 to 25                     |
| Engineering structures | 30 to 60                    |
| Roads and footbridges  | 20 to 80                    |
| Underground services   | 20 to 80                    |

Amortization is charged commencing on the date the asset is acquired or available for use. Assets under construction are not amortized until the assets are available for use.

Donated or contributed tangible capital assets are recorded as revenue at the fair market value at the date of receipt.

### Financial Instruments

The Town's financial instruments consist of cash and short-term deposits, accounts receivable, accounts payable, deposits, MFA loans and wages payable. The carrying amount of these financial instruments approximates their fair value because they are short term in nature or bear interest at market rates. Unless otherwise noted, it is management's opinion that the Town is not exposed to significant interest, currency or credit risks arising from these financial instruments.

### Notes to the Consolidated Financial Statements

### For the Year Ended December 31, 2021

### 1. Significant Accounting Policies (continued)

### Future Payroll Obligations

The Town has adopted PS 3255 of the CPA Canada handbook which requires municipalities to recognize estimated sick leave benefits.

The Town provides sick leave to employees based on their banked sick time and to a maximum of six months of sick leave benefits for non-unionized staff.

The estimated sick leave liability has been calculated by management based on the following assumptions:

- annual inflation rate is 2% (2020 2%)
- discount rate is 3.45% (2020 3.45%)
- probability of compensated sick leave being used is 50% for management staff and 100% for public works and administration employees.

### Use of Estimates

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Significant areas requiring the use of management estimates relate to the determination of accrued sick benefits, collectability of accounts receivable, provisions and contingencies. Amortization is calculated using estimated useful life of the tangible capital asset. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

### **Liability for Contaminated Sites**

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exits, the Town of Lake Cowichan is either directly responsible or accepts the responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at December 31, 2021.

At each financial reporting date, the Town reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The Town continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. As at December 31, 2021, the Town has not recorded any liability for contaminated sites as no such sites exist.

#### Notes to the Consolidated Financial Statements

#### For the Year Ended December 31, 2021

#### 2. Cash and Short-Term Deposits

The restricted statutory reserve funds include, but are not limited to, reserves that can only be used for expenses as permitted by the Development Cost Charges Bylaw and the relevant sections of the *Local Government Act or Community Charter*.

| 2021          | 2020                                    |
|---------------|---|
| \$ 11,433,405 | \$ 9,508,634                            |
| 2,010,077     | 1,758,531                               |
| 2,826,504     | 2,960,913                               |
| \$16,269,986  | \$14,228,078                            |
|               | \$ 11,433,405<br>2,010,077<br>2,826,504 |

#### 3. Accounts Receivable

|                         | 2021       | 2020       |
|-------------------------|------------|------------|
| Property taxes          | \$ 347,246 | \$ 448,821 |
| Water trade receivables | 49,759     | 63,873     |
| Sewer trade receivables | 42,942     | 52,893     |
| Other                   | 139,494    | 130,410    |
|                         | \$ 579,441 | \$ 695,997 |

#### 4. Accounts Payable

|  | 2021       | 2020       |
|--|------------|------------|
| Trade accounts and accrued liabilities | \$ 341,022 | \$ 246,381 |
| Regional and local governments         | 23,850     | 25,514     |
|  | \$ 364,872 | \$ 271,895 |

### Notes to the Consolidated Financial Statements

### For the Year Ended December 31, 2021

### 5. Future Payroll Obligations

|                        | 2021       | 2020       |
|------------------------|------------|------------|
| Vacation leave accrual | \$ 302,083 | \$ 284,977 |
| Sick leave payable     | 83,597     | 75,101     |
|                        | \$ 385,680 | \$ 360,078 |

Total sick leave paid out during the year amounted to \$32,975 (2020 - \$47,743).

### 6. Deferred Revenues and Deposits

|                                      | 2021       | 2020       |
|--------------------------------------|------------|------------|
| Prepaid property taxes and utilities | \$ 139,862 | \$ 113,445 |
| Developers' deposits                 | 520,141    | 329,133    |
| Other deposits and unearned revenues | 28,371     | 32,809     |
|                                      | \$ 688,374 | \$ 475,387 |

### 7. Community Works Fund

|                            | 2021        | 2020        |
|----------------------------|-------------|-------------|
| Balance, beginning of year | \$2,103,966 | \$1,896,728 |
| Funds received             | 390,841     | 190,978     |
| Interest earned            | 3,436       | 16,260      |
| Balance, end of year       | \$2,498,243 | \$2,103,966 |

Transfer of Federal Gas Tax Revenues is provided by the Government of Canada. Gas tax funds received may be used towards designated public transit, community energy, water, wastewater, solid waste and capacity building projects, as specified in the Community Works Fund agreement administered by the Union of British Columbia Municipalities.

### Notes to the Consolidated Financial Statements

### For the Year Ended December 31, 2021

### 8. Restricted Revenues

|                          | 2021        | 2020        |
|--------------------------|-------------|-------------|
| Land acquisition         | \$ 103,173  | \$ 103,015  |
| Parkland dedication      | 145,598     | 90,452      |
| Road development charge  | 469,951     | 412,401     |
| Sewer development charge | 278,206     | 249,899     |
| Water development charge | 1,013,149   | 902,764     |
|                          | \$2,010,077 | \$1,758,531 |
|                          |             |             |

### 9. Municipal Finance Authority Loans

|                    | Monthly Payment | Expiry Date    | 2021       | 2020       |
|--------------------|-----------------|----------------|------------|------------|
| Fire hall          | \$10,706        | Sept. 30, 2023 | \$ 212,994 | \$ 338,851 |
| Fire truck #6      | \$ 3,998        | Sept. 30, 2024 | 123,444    | 169,924    |
| Fire truck #10     |                 |                | -          | 17,855     |
|                    |                 |                | \$ 336,438 | \$ 526,630 |
| Principal payments | : 2022          | \$173,854      |            |            |
|                    | 2023            | 133,351        |            |            |
|                    | 2024            | 29,233         |            |            |
|                    |                 | \$336,438      |            |            |

Interest on loans is charged at a variable rate that is based on the CDOR rate (Canadian dollar offered rate). The variable rate is set periodically by MFA and at December 31, 2021 was 0.96% (2020 – 1.21%). Interest paid on the loans during the year amounted to \$4,050 (2020 - \$11,139).

### Notes to the Consolidated Financial Statements

### For the Year Ended December 31, 2021

### **10. Tangible Capital Assets**

|                          |                    |             |                        |                    | Opening                     |              |                        | Closing                     | 2021              | 2020              |
|--------------------------|--------------------|-------------|------------------------|--------------------|-----------------------------|--------------|------------------------|-----------------------------|-------------------|-------------------|
|                          | Opening<br>Balance | Additions   | Transfers<br>Disposals | Closing<br>Balance | Accumulated<br>Amortization | Amortization | Transfers<br>Disposals | Accumulated<br>Amortization | Net Book<br>Value | Net Book<br>Value |
| Land                     | \$ 5,343,554       | -           | -                      | \$ 5,343,554       | \$-                         | \$-          | -                      | \$-                         | \$5,343,554       | \$ 5,343,554      |
| Land improvements        | 2,054,444          | 37,946      | -                      | 2,092,390          | 269,039                     | 90,709       | -                      | 359,748                     | 1,732,642         | 1,785,405         |
| Buildings                | 5,314,743          | 51,274      | 30,601                 | 5,396,618          | 3,196,872                   | 160,541      | -                      | 3,357,413                   | 2,039,205         | 2,117,870         |
| Equipment and vehicles   | 4,557,125          | 372,418     | (101,507)              | 4,828,036          | 2,178,185                   | 265,453      | (43,140)               | 2,400,498                   | 2,427,538         | 2,378,940         |
| Engineering structures   | 11,609,562         | 544,562     | -                      | 12,154,124         | 1,253,288                   | 362,005      | -                      | 1,615,293                   | 10,538,831        | 10,356,274        |
| Roads and services       | 7,788,251          | 555,419     | -                      | 8,343,670          | 3,052,326                   | 174,490      | -                      | 3,226,816                   | 5,116,854         | 4,735,925         |
| Underground services     | 7,536,723          | 683,020     | -                      | 8,219,743          | 2,942,556                   | 160,268      | -                      | 3,102,824                   | 5,116,919         | 4,594,167         |
| Construction in Progress | 614,831            | 365,376     | (251,886)              | 728,321            | -                           | -            | -                      | -                           | 728,321           | 614,831           |
|                          | \$44,819,233       | \$2,610,015 | \$ (322,792)           | \$47,106,456       | \$12,892,266                | \$1,213,466  | \$ (43,140)            | \$14,062,592                | \$33,043,864      | \$31,926,966      |

#### Notes to the Consolidated Financial Statements

### For the Year Ended December 31, 2021

### 11. Accumulated Surplus

The accumulated surplus consists of surpluses and reserves as shown below:

| Surpluses                                | 2021         | 2020         |
|--|--------------|--------------|
| Invested in capital assets               | \$32,707,426 | \$31,400,336 |
| Operating surplus                        | 8,252,217    | 7,110,519    |
|  | 40,959,643   | 38,510,855   |
| Reserves                                 |              |              |
| Capital equipment                        | 3,874        | 3,868        |
| Covid Restart Grant* (See details below) | 420,879      | 695,590      |
| Fire equipment                           | 187,263      | 100,090      |
| Fire Hall                                | 312,468      | 197,167      |
| Municipal Hall                           | 1,061,002    | 1,009,448    |
| Public Works equipment                   | 664,035      | 891,516      |
| Parks Capital Improvement                | 28,379       | 26,480       |
| Snow Removal                             | 34,166       | 9,054        |
| Transportation - Roads                   | 104,043      | 17,322       |
| Sewer General                            | 1,756        | 1,753        |
| Water General                            | 8,639        | 8,625        |
|  | 2,826,504    | 2,960,913    |
|  | \$43,786,147 | \$41,471,768 |

| *Covid Restart Grant                             | 2021       | 2020       |
|--|------------|------------|
| Opening balance                                  | \$ 695,590 | \$-        |
| Funds received                                   | -          | 1,158,000  |
| Interest earned                                  | 1,048      | -          |
| Covid expenses                                   | (75,759)   | (112,410)  |
| Revenue shortfall Cowichan Lake Education Centre | (200,000)  | (350,000)  |
| Ending Balance                                   | \$ 420,879 | \$ 695,590 |

### Notes to the Consolidated Financial Statements

### For the Year Ended December 31, 2021

### **12.** Commitments and Contingencies

### a.) Pension Liability

The Town and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2020, the plan has about 220,000 active members and approximately 112,000 retired members. Active members include approximately 42,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2018 indicated a \$2.866 billion funding surplus for the basic pension benefits on a going concern basis. The Town of Lake Cowichan paid \$97,121 (2020 - \$97,414) for employer contributions while employees contributed \$85,432 (2020 - \$85,346) to the Plan in fiscal 2021.

The next valuation will be as at December 31, 2021 with results available in 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the plan.

### b.) Commitments

In 2003, the Town received from the Province of B.C. a crown grant to lands on which the Cowichan Lake Education Centre and the Lakeview Park campground are located. In exchange for the land, the Town agreed to extend and provide municipal services to the adjacent lands. These future costs cannot be determined until subdivision applications are made at which point engineered estimates shall be required.

The Town has entered into an agreement with Copcan Civil Limited Partnership for an addition and renovations to the Municipal Hall at a cost of \$2,695,000.

### Notes to the Consolidated Financial Statements

### For the Year Ended December 31, 2021

### 12. Commitments and Contingencies (continued)

### c.) Contingent Liability

There were outstanding claims made against the Town of Lake Cowichan as at December 31, 2021 for incidents that arose in the ordinary course of operations. In the opinion of management and legal counsel, the outcomes of the lawsuits, now pending, are not determinable. As the outcomes are not determinable at this time, no amount has been accrued in the financial statements. Should any loss result from the resolution of these claims, such loss will be charged to operations in the year of resolution.

### d.) Reciprocal Insurance Exchange Agreement

The Municipality is a subscribed member of the Municipal Insurance Association of British Columbia (The "Exchange") as provided by Section 3.02 of the Insurance Act of the Province of British Columbia. The main purpose of the Exchange is to pool the risks of liability so as to lessen the impact upon any Subscriber. Under the Reciprocal Insurance Exchange Agreement, the Municipality is assessed a premium and specific deductible for its claims based on population. The obligation of the Municipality with respect to the Exchange and/or contracts and obligations entered into by the Exchange on behalf of its subscribers in connection with the Exchange are in every case several, and not joint and several. The Municipality irrevocably and unconditionally undertakes and agrees to indemnify and save harmless the other Subscribers against liability losses and costs which the other Subscribers may suffer.

### 13. Funds Held in Trust

These funds account for assets that must be administered as directed by statue and are for the columbaria constructed in 2018. In accordance with PSAB recommendations on financial statement presentation for local governments, trust funds are not included in the Town's Consolidated Financial Statements. A summary of these assets is shown below:

|                    | 2021     | 2020     |
|--------------------|----------|----------|
| Cash held in trust | \$ 5,465 | \$ 3,981 |
| Care Fund equity   | 5,465    | 3,981    |

#### Notes to the Consolidated Financial Statements

#### For the Year Ended December 31, 2021

#### 14. Budget Amounts

Financial Plan Bylaw 1056-2021 was adopted by Council on April 27, 2021. The Financial Plan is prepared on a cash basis with anticipated capital expenditures rather than amortization. Transfers to and from reserves and surplus are treated as revenue or expense. The financial plan is the basis for the budget figures presented in these financial statements. Below is a reconciliation of the surplus on the financial plan to the surplus on the consolidated financial statements as presented:

|                                    | General<br>Fund | Sewer Utility | Water Utility | Consolidated<br>Funds |
|------------------------------------|-----------------|---------------|---------------|-----------------------|
| Financial Plan Bylaw surplus       | \$-             | \$-           | \$-           | \$-                   |
| Transfers to (from) surplus        | (99,386)        | (978,900)     | (306,500)     | (1,384,786)           |
| Add: Capital expenditures          | 3,487,500       | 3,500,000     | 400,000       | 7,387,500             |
| Add: Principal debt repayments     | 192,700         | -             | -             | 192,700               |
| Less: Transfers from reserve funds | (1,292,000)     | -             | -             | (1,292,000)           |
| Adjusted Annual Surplus            | \$ 2,288,814    | \$2,521,100   | \$ 93,500     | \$ 4,903,414          |

#### 15. Consolidated Segment Reporting

The Town of Lake Cowichan provides a variety of services to its residents. The segment disclosures reported on Schedules V and VI, are grouped and reported under services areas/departments that are responsible for the provision of services. They are as follows:

**General Government** – comprises of all administrative services including corporate administration, planning and zoning, property tax and utility levies and all aspects of financial services and reporting.

**Protective Services** – includes fire and rescue, building inspection, bylaw enforcement and emergency and public health services.

**Public Works/Transportation** – comprises of general public works, roads and construction, storm drainage, facility management, fleet operations and engineering planning.

**Garbage and Recycling** – provision of residential curbside garbage collection and recycling services.

**Parks and Recreation** – includes the planning, management and maintenance of parks, trails and green spaces and includes the operations of Lakeview Park Campground and the Cowichan Lake Education Centre.

**Sewer/Water Services** – comprises of planning, design, construction, operations and maintenance of the Town's infrastructure of water distribution and sewer collection systems.

**Reserve Funds** – reports interest income on reserve funds.

### Notes to the Consolidated Financial Statements

### For the Year Ended December 31, 2021

#### **16. Comparative Amounts**

The prior years' figures have been restated, where applicable, to conform to the current presentation.

### 17. Significant Event

The global outbreak of COVID-19 pandemic continues to have a significant impact on organizations and businesses through the restrictions put in place by the Canadian and provincial governments regarding travel, business operations and isolation/quarantine orders. At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the Town as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus. The Cowichan Lake Education Centre operations have been severely impacted. While the extent of the impact is unknown, we anticipate this outbreak may cause supply chain disruptions, staff shortages, and increased government regulations, all of which will negatively impact the Town's financial condition.

### For the Year Ended December 31, 2021

### Schedule I

### Taxation and Grants-in-Lieu of Taxes

|                                       | Budget |           |    |           |                 |
|---------------------------------------|--------|-----------|----|-----------|-----------------|
|                                       |        | 2021      |    | 2021      | 2020            |
| Property taxes                        | \$     | 2,289,656 | \$ | 2,289,015 | \$<br>2,232,765 |
| Utilities                             |        | 51,000    |    | 49,262    | 49,995          |
| Federal Grants-in-lieu                |        | 6,000     |    | 6,822     | 6,879           |
|                                       |        | 2,346,656 |    | 2,345,099 | 2,289,639       |
|                                       |        |           |    |           |                 |
| Collections for other Governments     |        |           |    |           |                 |
| British Columbia Assessment Authority |        | 29,990    |    | 29,987    | 28,693          |
| Cowichan Valley Regional District     |        | 1,223,153 |    | 1,223,153 | 1,197,159       |
| Municipal Finance Authority           |        | 141       |    | 141       | 131             |
| Police Tax Levy                       |        | 187,778   |    | 187,756   | 182,477         |
| Regional Hospital District            |        | 339,808   |    | 339,808   | 339,850         |
| School Tax Levy                       |        | 1,160,312 |    | 1,158,430 | 1,046,497       |
| Vancouver Island Regional Library     |        | 155,218   |    | 155,218   | 150,202         |
|                                       |        | 3,096,400 |    | 3,094,493 | 2,945,009       |
| Total Property Taxes and Collections  |        | 5,443,056 |    | 5,439,592 | 5,234,648       |
| Less: transfers to other Governments  |        | 3,096,400 |    | 3,094,493 | 2,945,009       |
| Net Taxation Revenue                  | \$     | 2,346,656 | \$ | 2,345,099 | \$<br>2,289,639 |

### For the Year Ended December 31, 2021

### Schedule II

### **Government Grants and Transfers**

|                                  | Budget          |      |         |      |           |
|----------------------------------|-----------------|------|---------|------|-----------|
|                                  | 2021            | 2021 |         | 2020 |           |
| Small Community Protection Grant | \$<br>506,000   | \$   | 509,000 | \$   | 493,974   |
| Other                            | 1,900           |      | 1,937   |      | 1,937     |
| Covid Restart Grant              | -               |      | -       |      | 1,158,000 |
|                                  | \$<br>507,900   | \$   | 510,937 | \$   | 1,653,911 |
|                                  |                 |      |         |      |           |
| Grants and Other                 |                 |      |         |      |           |
| Active Transportation Grant      | \$<br>25,000    | \$   | 23,788  | \$   | -         |
| Asset Management BC              | -               |      | -       |      | 15,000    |
| Centennial Park Grant            | 207,500         |      | -       |      | -         |
| Community Works Funds            | 275,000         |      | -       |      | -         |
| CRI Firesmart Community Funding  | 271,700         |      | 58,982  |      | 23,707    |
| Destination BC                   | 10,000          |      | 10,000  |      | -         |
| Emergency Operations Centre      | 25,000          |      | -       |      | -         |
| Province of BC                   | 589,999         |      | 6,855   |      | 6,500     |
| Poverty Reduction Grant          | 25,000          |      | 24,700  |      | -         |
| Stormwater Planning Grant        | 10,000          |      | -       |      | -         |
| Summer Student Grant             | -               |      | 15,821  |      | 4,088     |
| Sewer Treatment Facility         | 2,200,000       |      | -       |      | -         |
|                                  | \$<br>3,639,199 | \$   | 140,146 | \$   | 49,295    |

# For the Year Ended December 31, 2021

### Schedule III

### Sales of services

|                                 | <b>.</b>        |    |           |                 |
|---------------------------------|-----------------|----|-----------|-----------------|
|                                 | Budget          |    |           |                 |
|                                 | 2021            |    | 2021      | 2020            |
| GENERAL REVENUE FUND            |                 |    |           |                 |
| Garbage fees                    | \$<br>411,500   | \$ | 415,514   | \$<br>400,718   |
| Cowichan Lake Education Centre  | 120,000         |    | 232,768   | 44,700          |
| Lakeview Park fees              | 197,000         |    | 247,442   | 199,864         |
| CVRD fire protection            | 341,509         |    | 330,670   | 322,918         |
| Fire service                    | -               |    | 5,187     | 31,943          |
| Wildfire Recoveries             | -               |    | 171,549   | -               |
| Administration recoveries       | 3,200           |    | 3,348     | 3,229           |
| Public Works revenues           | -               |    | 35,630    | 12,573          |
| Lease revenues                  | 64,800          |    | 64,807    | 64,800          |
| Penalties and interest on taxes | 50,000          |    | 73,313    | 77,004          |
|                                 | 1,188,009       |    | 1,580,228 | 1,157,749       |
|                                 |                 |    |           |                 |
| Licences and Permits            |                 |    |           |                 |
| Business licences               | 18,750          |    | 19,900    | 18,525          |
| Building permit and fees        | 24,700          |    | 132,828   | 49,275          |
| Dog licences and fines          | 2,700           |    | 2,690     | 2,715           |
| Other                           | 6,200           |    | 54,554    | 33,050          |
|                                 | 52,350          |    | 209,972   | 103,565         |
| WATERWORKS UTILITY REVENUE FUND |                 |    |           |                 |
| User fees                       | 629,000         |    | 653,731   | 620,158         |
| Parcel tax                      | 346,000         |    | 351,600   | 341,400         |
| Penalties and interest          | 5,500           |    | 5,194     | 6,486           |
| Connection and service charges  | 6,000           |    | 46,168    | 14,690          |
|                                 | 986,500         |    | 1,056,693 | 982,734         |
|                                 |                 |    |           |                 |
| SEWER UTILITY REVENUE FUND      |                 |    |           |                 |
| User fees                       | 530,000         |    | 538,687   | 510,220         |
| Parcel tax                      | 253,600         |    | 257,850   | 250,200         |
| Penalties and interest          | 4,500           |    | 4,112     | 5,403           |
| Connection and service charges  | 1,000           |    | 21,510    | 18,364          |
|                                 | 789,100         |    | 822,159   | 784,187         |
|                                 | \$<br>3,015,959 | \$ | 3,669,052 | \$<br>3,028,235 |

# For the Year Ended December 31, 2021

### Schedule IV

### Parks and Recreational Services Expenses

|                                | Budget        |                 |               |
|--------------------------------|---------------|-----------------|---------------|
|                                | 2021          | 2021            | 2020          |
| GENERAL REVENUE FUND           |               |                 |               |
| Cowichan Lake Education Centre | \$<br>276,600 | \$<br>406,691   | \$<br>307,169 |
| Information Centre             | 56,500        | 36,911          | 18,673        |
| Lakeview Park                  | 189,800       | 222,520         | 199,829       |
| Parks and playgrounds          | 240,500       | 325,590         | 345,666       |
| Buildings and other            | 19,500        | 36,373          | 46,437        |
|                                |               |                 |               |
|                                | \$<br>782,900 | \$<br>1,028,085 | \$<br>917,774 |

### For the Year Ended December 31, 2021 Schedule VI

### **Consolidated Segment Disclosures**

|                                       | General      | Protective | Public Works   | Garbage & | Parks and  | Sewer    | Water     |         | 2021         | 2021        |
|---------------------------------------|--------------|------------|----------------|-----------|------------|----------|-----------|---------|--------------|-------------|
|                                       | Government   | Services   | Transportation | Recycling | Recreation | Services | Services  | Reserve | Consolidated | Budget      |
| REVENUE                               |              |            |                |           |            |          |           |         |              |             |
| Taxation & grants in lieu of taxes    | \$ 2,345,099 | \$-        | \$-            | \$-       | \$-        | \$-      | \$-       | \$-     | \$ 2,345,099 | \$2,346,656 |
| Government grants and transfers       | 510,937      | -          | -              | -         | -          | -        | -         | -       | 510,937      | 507,900     |
| Utility charges and parcel taxes      | -            | -          | -              | 415,514   | -          | 818,047  | 1,051,499 | -       | 2,285,060    | 2,177,100   |
| Sales of services and fees            | 278,127      | 507,406    | 35,630         | -         | 480,209    | -        | -         | -       | 1,301,372    | 828,859     |
| Interest and penalties                | 88,688       | -          | -              | -         | -          | 4,112    | 5,194     | 4,540   | 102,534      | 50,000      |
| Grants                                | 55,343       | 58,982     | -              | -         | 25,821     | -        | -         | -       | 140,146      | 3,649,199   |
| Contributed capital assets            | 483,343      |            |                |           |            | 119,300  | 682,419   |         | 1,285,062    | -           |
| Other                                 | (8,367)      | -          | -              | -         | -          | 5,297    | -         | -       | (3,070)      | -           |
|                                       | 3,753,170    | 566,388    | 35,630         | 415,514   | 506,030    | 946,756  | 1,739,112 | 4,540   | 7,967,140    | 9,559,714   |
| EXPENSES                              |              |            |                |           |            |          |           |         |              |             |
| Administration                        | (277,000)    | 14,000     | (224,000)      | 45,000    | 43,000     | 158,000  | 241,000   | -       | -            | -           |
| Audit and legal                       | 49,225       | -          | -              | -         | -          | -        | -         | -       | 49,225       | 65,000      |
| Advertising, promotion and rebates    | 4,076        | 54         | 526            | -         | 368        |          | -         | -       | 5,024        | 10,700      |
| Conferences, travel and memberships   | 11,550       | 20,408     | 790            | -         | -          | 2,129    | 1,714     | -       | 36,591       | 59,800      |
| Contracted services                   | 449,863      | 100,666    | 94,943         | 118,508   | 71,875     | 71,654   | 76,065    | -       | 983,574      | 1,013,600   |
| Discounts                             | -            | -          | -              | 26,931    | -          | 40,898   | 50,013    | -       | 117,842      | 111,000     |
| Fuel                                  | -            | 9,212      | 51,520         | -         | -          | -        | -         | -       | 60,732       | 12,800      |
| Insurance                             | 99,221       | 8,794      | 27,869         | -         | 200        | -        | -         | -       | 136,084      | 114,400     |
| Interest                              | 3,230        | 4,050      | -              | -         | -          | -        | -         | -       | 7,280        | 9,600       |
| Materials                             | 44,791       | 187,012    | 78,085         | 4,716     | 139,196    | 25,659   | 39,343    | -       | 518,802      | 454,450     |
| Telephone                             | 11,293       | 6,577      | 7,061          | -         | 8,965      | -        | 2,286     | -       | 36,182       | 38,700      |
| Utilities                             | 2,920        | 32,259     | 85,821         | -         | 58,544     | 34,275   | 65,302    | -       | 279,121      | 346,100     |
| Wages, benefits and equipment charges | 591,654      | 248,006    | 252,227        | 215,611   | 512,274    | 148,218  | 240,848   | -       | 2,208,838    | 2,420,150   |
|                                       | 990,823      | 631,038    | 374,842        | 410,766   | 834,422    | 480,833  | 716,571   | -       | 4,439,295    | 4,656,300   |
| Amortization                          | 10,440       | 176,560    | 327,522        | -         | 193,663    | 104,906  | 400,375   | -       | 1,213,466    | -           |
| TOTAL EXPENSES                        | 1,001,263    | 807,598    | 702,364        | 410,766   | 1,028,085  | 585,739  | 1,116,946 | -       | 5,652,761    | 4,656,300   |
| SURPLUS                               | 2,751,907    | (241,210)  | (666,734)      | 4,748     | (522,055)  | 361,017  | 622,166   | 4,540   | 2,314,379    | 4,903,414   |

### For the Year Ended December 31, 2020 Schedule V

### **Consolidated Segment Disclosures**

|                                       | General      | Protective | Public Works   | Garbage & | Parks and  | Sewer    | Water     |         | 2020         | 2020        |
|---------------------------------------|--------------|------------|----------------|-----------|------------|----------|-----------|---------|--------------|-------------|
|                                       | Government   | Services   | Transportation | Recycling | Recreation | Services | Services  | Reserve | Consolidated | Budget      |
| REVENUE                               |              |            |                |           |            |          |           |         |              |             |
| Taxation & grants in lieu of taxes    | \$ 2,289,639 | \$-        | \$-            | \$-       | \$-        | \$-      | \$-       | \$-     | \$ 2,289,639 | \$2,283,064 |
| Government grants and transfers       | 540,000      | 44,565     | 16,669         | 478       | 356,609    | -        | -         | 695,590 | 1,653,911    | 494,900     |
| Utility charges and parcel taxes      | -            | -          | -              | 400,718   | -          | 779,340  | 976,248   | -       | 2,156,306    | 2,070,750   |
| Services and fees                     | 171,594      | 322,918    | 12,573         | -         | 244,564    | -        | -         | -       | 751,649      | 482,018     |
| Interest and penalties                | 136,735      | -          | -              | -         | -          | 4,847    | 6,486     | 16,998  | 165,066      | 110,000     |
| Grants                                | 21,500       | 23,707     |                | -         | 4,088      | -        | -         | -       | 49,295       | 2,964,960   |
| Other                                 | (16,314)     | 31,943     | -              | -         | -          | 7,334    | -         | -       | 22,963       | -           |
|                                       | 3,143,154    | 423,133    | 29,242         | 401,196   | 605,261    | 791,521  | 982,734   | 712,588 | 7,088,829    | 8,405,692   |
| EXPENSES                              |              |            |                |           |            |          |           |         |              |             |
| Administration                        | (278,600)    | 14,000     | (197,000)      | 43,500    | 25,100     | 158,000  | 235,000   | -       | -            | -           |
| Audit and legal                       | 98,598       | -          | -              | -         | -          | -        | -         | -       | 98,598       | 56,000      |
| Advertising, promotion and rebates    | 4,228        | 118        | 1,020          | -         | 350        | -        | -         | -       | 5,716        | 12,700      |
| Conferences, travel and memberships   | 5,479        | 19,477     | 560            | -         | -          | 184      | 550       | -       | 26,250       | 59,500      |
| Contracted services                   | 107,393      | 106,883    | 113,215        | 115,853   | 84,374     | 42,349   | 155,392   | -       | 725,459      | 723,560     |
| Discounts                             | -            | -          | -              | 25,203    | -          | 37,491   | 46,045    | -       | 108,739      | 102,000     |
| Fuel                                  | -            | 6,236      | 41,302         | -         | -          | 206      | -         | -       | 47,744       | 13,300      |
| Insurance                             | 85,441       | 14,389     | 32,827         | -         | -          | -        | -         | -       | 132,657      | 96,200      |
| Interest                              | 3,996        | 11,139     | -              | -         | -          | -        | -         | -       | 15,135       | 23,300      |
| Materials                             | 31,057       | 135,971    | 88,653         | 5,925     | 130,523    | 88,692   | 94,631    | -       | 575,452      | 379,250     |
| Telephone                             | 10,746       | 5,232      | 6,716          | -         | 10,312     | -        | 2,932     | -       | 35,938       | 34,200      |
| Utilities                             | 4,879        | 29,790     | 86,705         | -         | 61,329     | 36,588   | 78,451    | -       | 297,742      | 366,800     |
| Wages, benefits and equipment charges | 577,631      | 189,775    | 237,400        | 218,234   | 415,604    | 103,352  | 295,129   | -       | 2,037,125    | 2,182,050   |
|                                       | 650,848      | 533,010    | 411,398        | 408,715   | 727,592    | 466,862  | 908,130   | -       | 4,106,555    | 4,048,860   |
| Amortization                          | 5,219        | 172,952    | 321,572        | -         | 190,182    | 97,287   | 248,986   | -       | 1,036,198    | -           |
| TOTAL EXPENSES                        | 656,067      | 705,962    | 732,970        | 408,715   | 917,774    | 564,149  | 1,157,116 | -       | 5,142,753    | 4,048,860   |
| SURPLUS                               | 2,487,087    | (282,829)  | (703,728)      | (7,519)   | (312,513)  | 227,372  | (174,382) | 712,588 | 1,946,076    | 4,356,832   |